

# *Economic Rationales and Metrics for an Advanced Manufacturing Sector*

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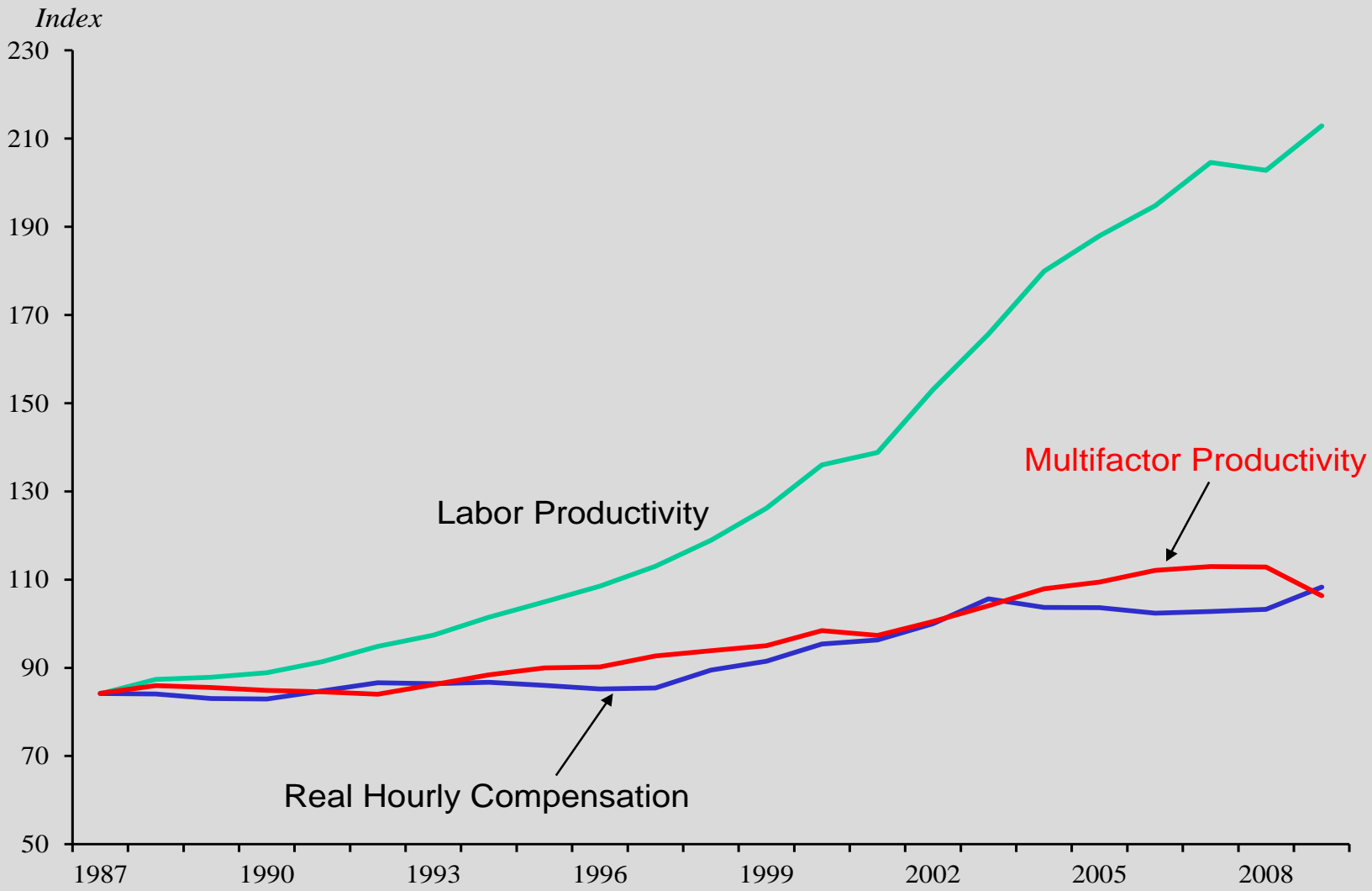
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## Policy initiatives and metrics **evolve from** economic rationales:

- 1) Does a modern economy need an advanced manufacturing sector, including nanotechnology?
- 2) If yes, what are the **economic (underinvestment) metrics and hence rationales** for government support roles?
- 3) What are the **policy response mechanisms** for each type of underinvestment?
  - a) The **nature** of the underinvestment phenomenon determines the **most efficient policy mechanism**
  - b) The policy response determines **impact assessment metrics**

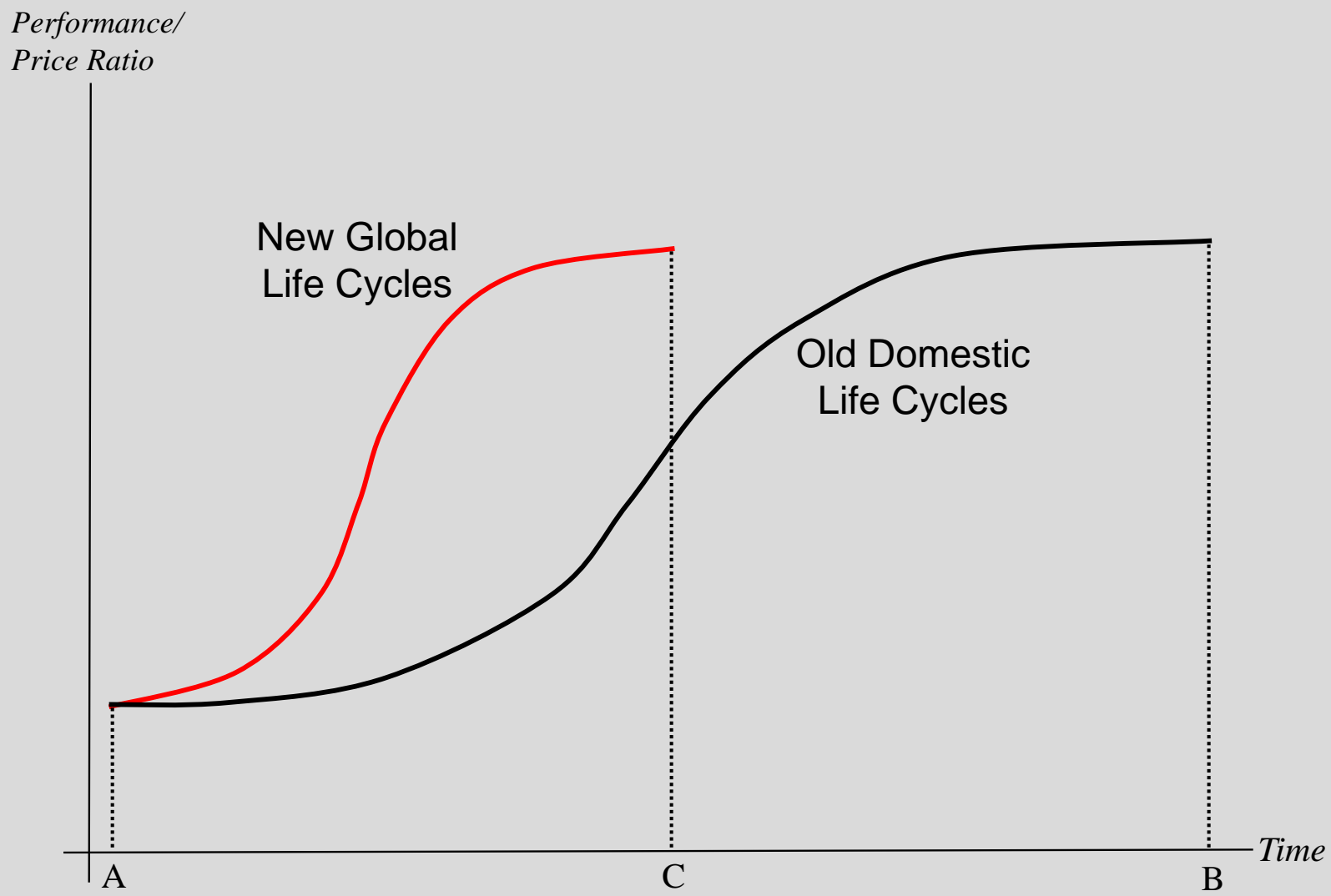
# Causes of Underinvestment – Inaccurate Productivity Measurement

## Policy Focus: Multifactor Productivity Trends in Productivity and Income: U.S. Manufacturing Sector, 1987-2009



Source: Bureau of Labor Statistics

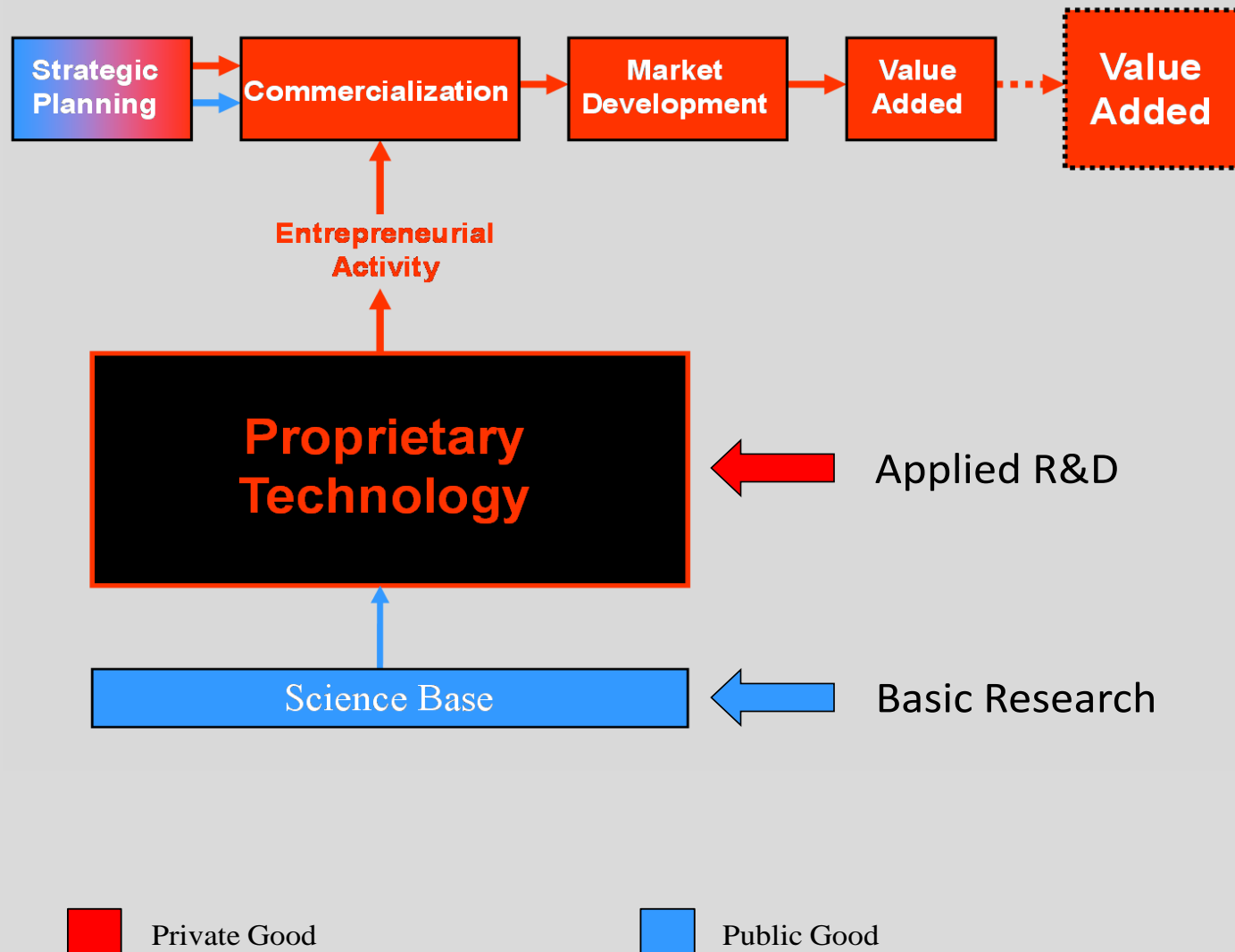
**Compression of Technology Life Cycles**



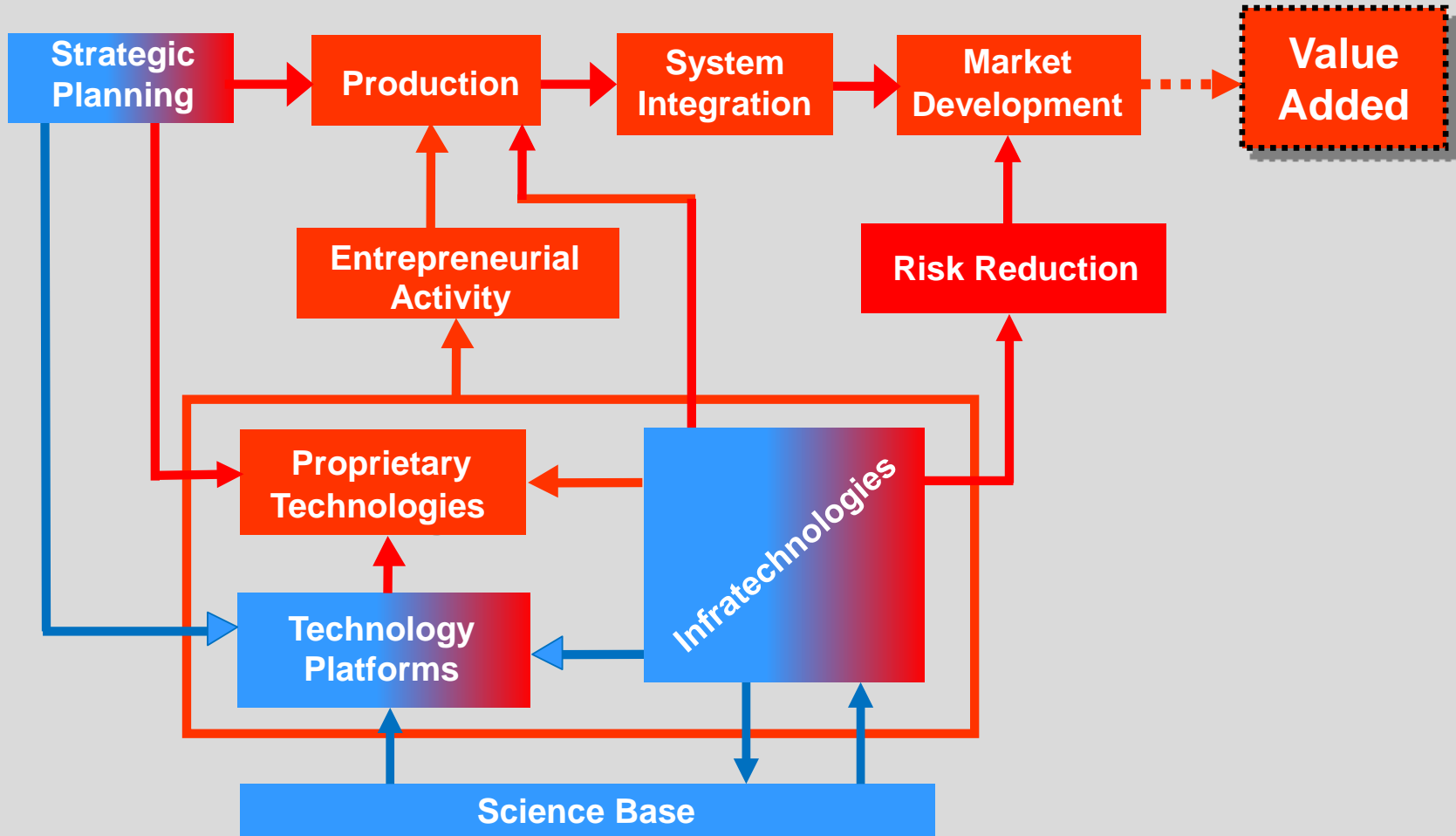
## **Common rationales for government support of advanced manufacturing R&D:**

- Excessive risk (increase costs)
  - The “Valley of Death”
- Spillovers (reduce benefits)
- Long development time (reduce benefits)

## “Black Box” Model of a Technology-Based Industry



## Technology-Element Model



## Application of the Technology-Element Model: Nanotechnology

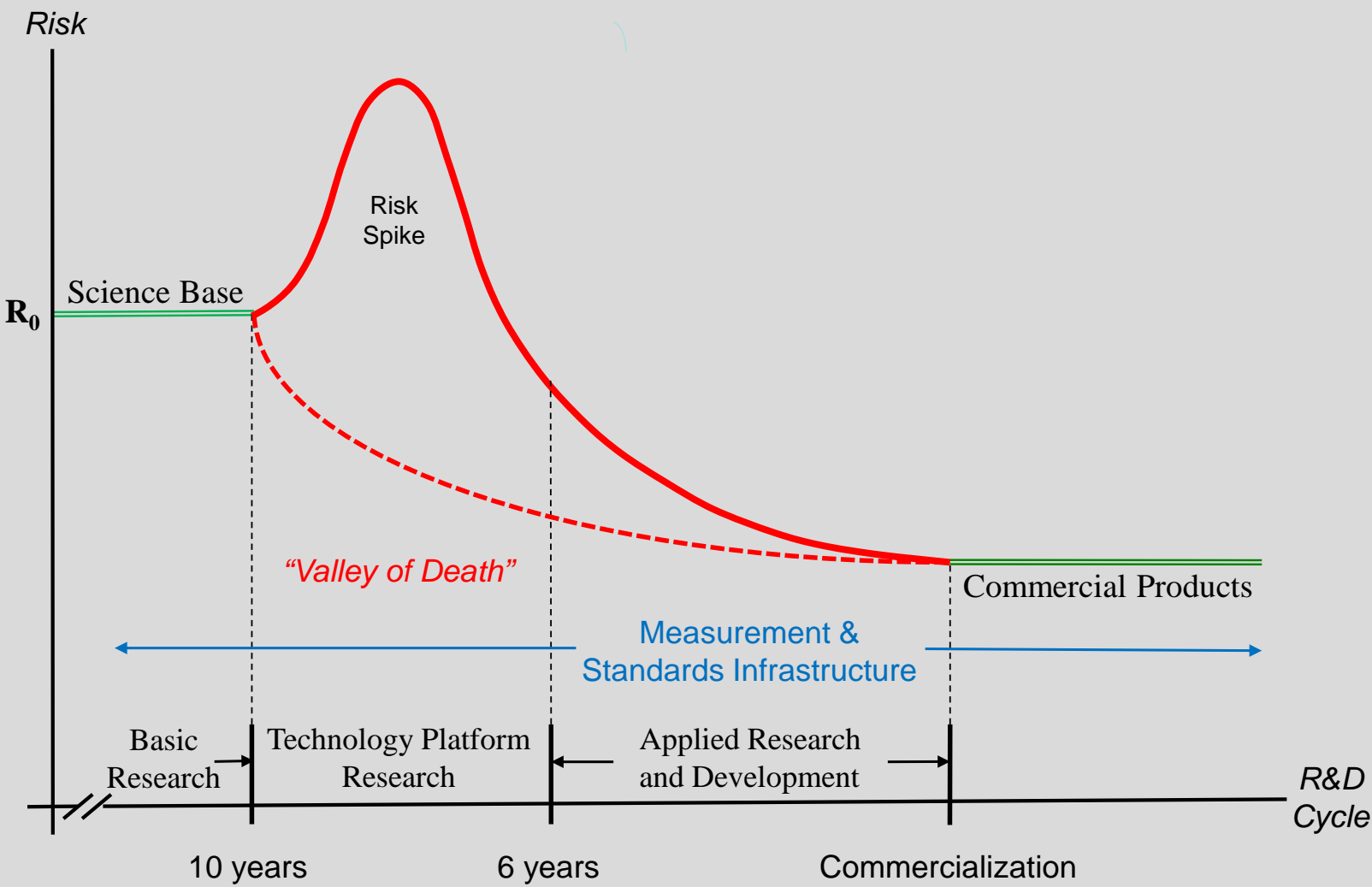
| <u>Science Base</u>   | <u>Infratechnologies</u>  | <u>Technology Platforms</u>   |  | <u>Commercial Products</u>   |
|---|---|---|--|--|
|   |   | <u>Product</u>  | <u>Process</u>   |  |
| <ul style="list-style-type: none"> <li>▪ carbon-based nanomaterials</li> <li>▪ cellulosic nanomaterials</li> <li>▪ magnetic nanostructures</li> <li>▪ molecular nanoelectronic materials</li> <li>▪ quantum dots</li> <li>▪ optical metamaterials</li> <li>▪ solid-state quantum-effect nanostructures</li> <li>▪ functionalized fluorescent nanocrystals</li> <li>▪ quantum-confined structures</li> </ul> | <ul style="list-style-type: none"> <li>▪ biological detection and analysis tools</li> <li>▪ in silico modeling &amp; simulation tools</li> <li>▪ in-line measurement techniques to enable closed-loop process control</li> <li>▪ sub-nanometer microscopy</li> <li>▪ high-resolution nanoparticle detection</li> <li>▪ thermally stable nanocatalysts for high-temperature reactions</li> </ul> | <ul style="list-style-type: none"> <li>▪ carbon nanotubes</li> <li>▪ dendrimers</li> <li>▪ hybrid nanoelectronic devices</li> <li>▪ ultra-low-power devices</li> <li>▪ self-powered nanowire devices</li> <li>▪ nanoparticle fluorescent labels for cell cultures and diagnostics</li> <li>▪ metal nanoparticles &amp; conductive polymers for soldering/bonding</li> <li>▪ nanoparticle sensors</li> </ul> | <ul style="list-style-type: none"> <li>▪ epitaxy</li> <li>▪ nanoimprint lithography</li> <li>▪ nanoparticle manufacture</li> <li>▪ rapid curing techniques</li> <li>▪ self-assembling &amp; self-organizing processes</li> <li>▪ scalable deposition method for polymer-fullerene photovoltaics</li> <li>▪ inkjet processes for printable electronics</li> <li>▪ purification of fluids with nanomaterials</li> <li>▪ roll-to-roll processing</li> </ul> | <ul style="list-style-type: none"> <li>▪ hardened nanomaterials for machining/drilling</li> <li>▪ flame-retardant nanocoatings</li> <li>▪ sporting goods</li> <li>▪ solar cells</li> <li>▪ sunscreen/cosmetics</li> <li>▪ targeted delivery of anticancer therapies</li> <li>▪ biodegradable and lipid-based drug delivery systems</li> <li>▪ self-repairing &amp; long-life wood composites</li> <li>▪ anti-microbial coatings for medical devices</li> </ul> |





# Causes of Underinvestment – Composition of R&D

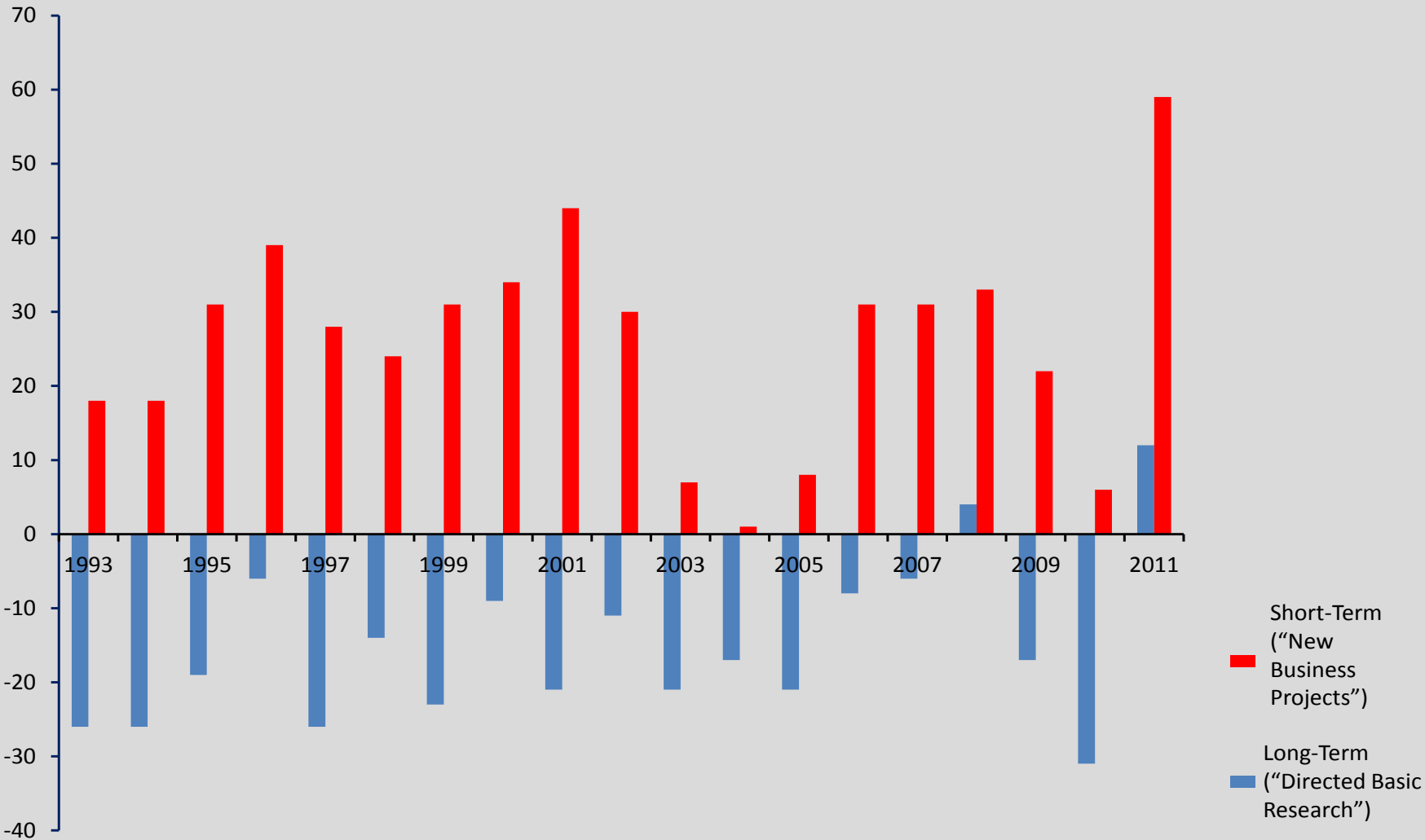
## R&D Efficiency: Overcoming the Innovation Risk Spike (Valley of Death)



Source: Gregory Tassej, "Underinvestment in Public Good Technologies", *Journal of Technology Transfer* 30: 1/2 (January, 2005); and, "Modeling and Measuring the Economic Roles of Technology Infrastructure," *Economics of Innovation and New Technology* 17 (October, 2008)

## The “Valley of Death” is Getting Wider Trends in Short-Term vs. Long-Term US Industry R&D, 1993-2011

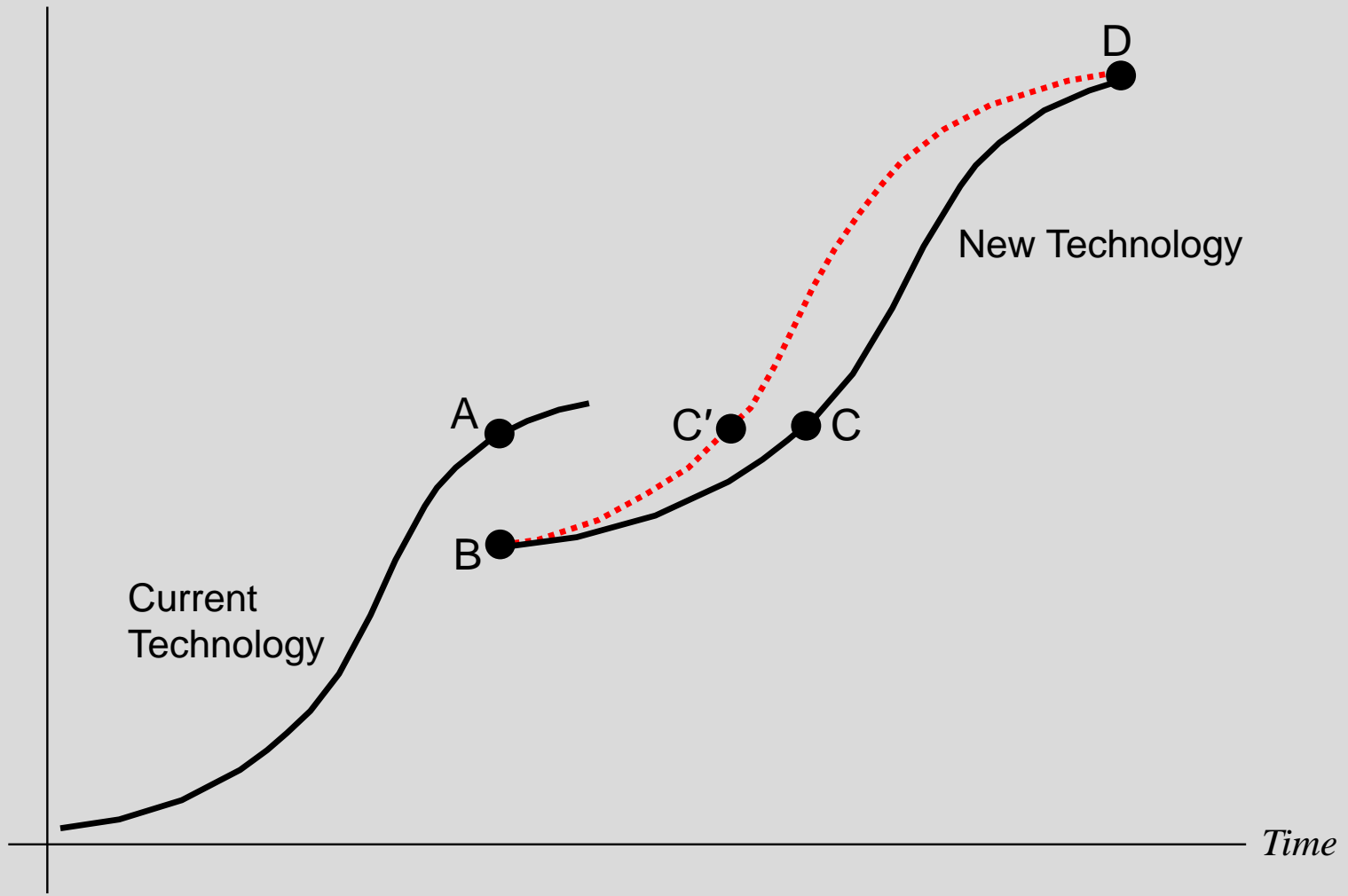
“Sea Change” Index



Gregory Tassej, “Beyond the Business Cycle: The Need for a Technology-Based Growth Strategy,” NIST Economics Staff paper, December 2011. Compiled from the Industrial Research Institute’s annual surveys of member companies.

## Life-Cycle Market Failure: Technology Platform Development

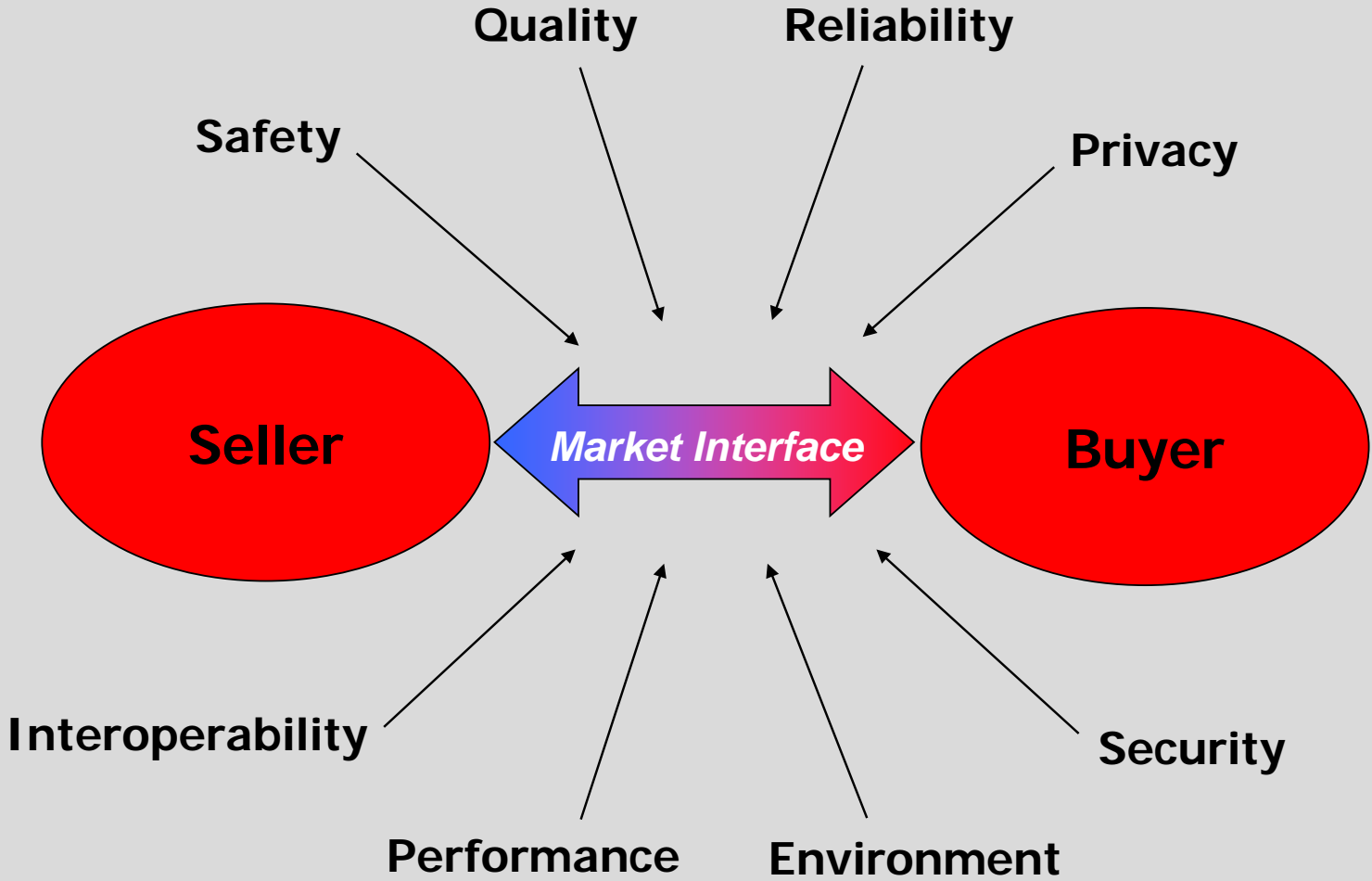
*Performance/Price Ratio*



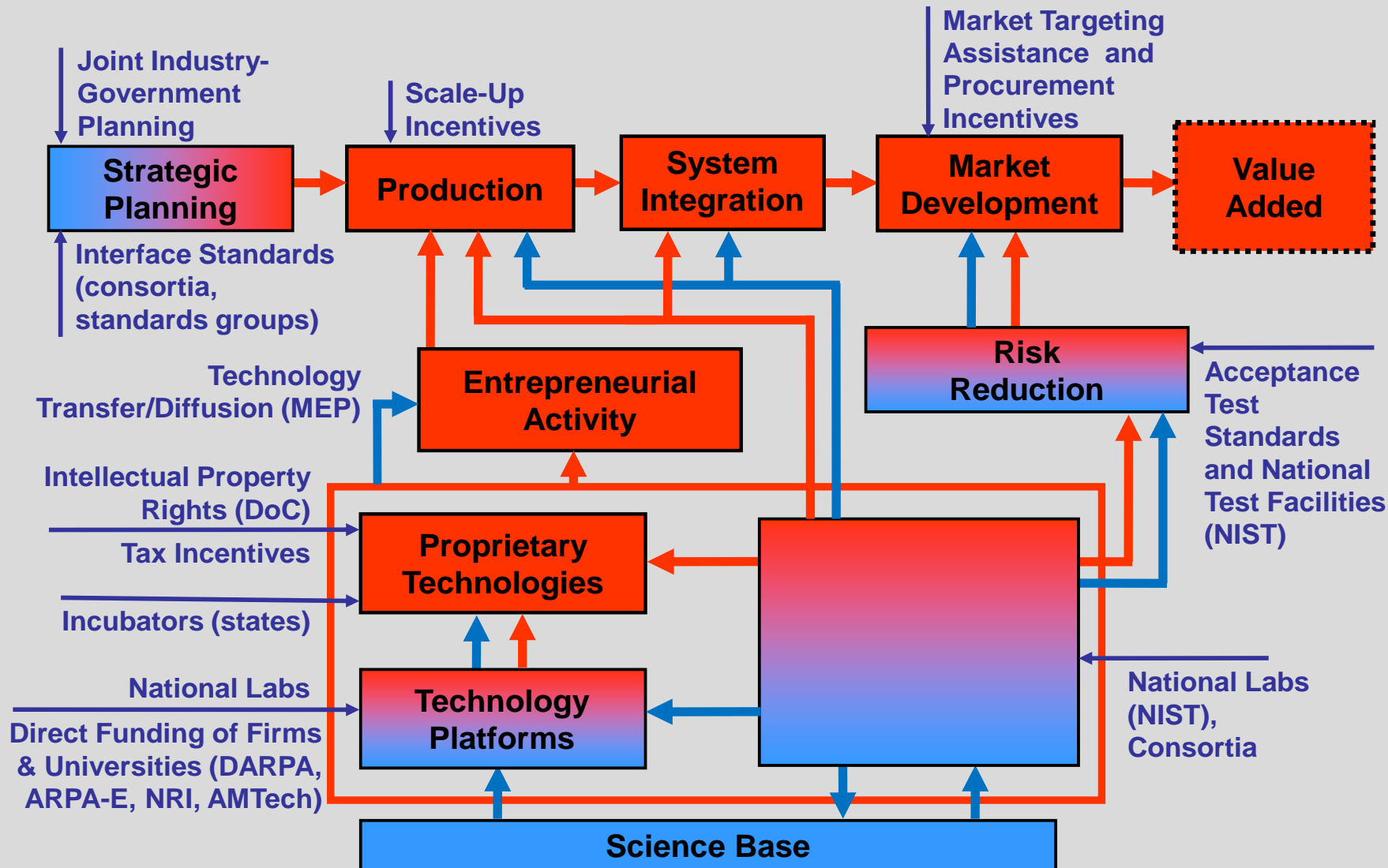
## Potential R&D Cost Reductions in Biopharmaceutical Development with Improved Infratechnologies

| Technology Focus Area              | Expected Actual Cost per Approved Drug (millions) | Percentage Change from Baseline | Expected Present-Value Cost per Approved Drug (millions) | Percentage Change from Baseline | Development Time (months) |
|------------------------------------|---|---------------------------------|--|---------------------------------|---------------------------|
| <b><u>Baseline</u></b>             | \$559.6   | —                               | \$1,240.9  | —                               | 133.7                     |
| <b><u>Individual Scenarios</u></b> |   |                                 |  |                                 |                           |
| Bioimaging                         | —   | —                               | —  | —                               | —                         |
| Biomarkers                         | \$347.9   | –38%                            | \$676.9  | –45%                            | 108.2                     |
| Bioinformatics                     | \$375.0   | –33%                            | \$746.3  | –40%                            | 116.6                     |
| Gene expression                    | \$345.8   | –38%                            | \$676.0  | –45%                            | 111.9                     |
| <b><u>Combined Scenarios</u></b>   |   |                                 |  |                                 |                           |
| Conservative                       | \$421.2   | –25                             | \$869.6  | –30                             | 122.4                     |
| Optimistic                         | \$289.2   | –48                             | \$533.1  | –57                             | 98.1                      |

## Complex Infrastructure for Efficient Transactions in High-Tech Markets



## Managing the Entire Technology Life Cycle: Science, Technology, Innovation, Diffusion (STID) Policy Roles



## Need a **Total-Technology-Life-Cycle** Growth Strategy

- Germany has a **trade surplus** in manufacturing, even though, compared to the United States, it has a
  - Approximately the same R&D intensity (2.82 percent vs. 2.90 percent for U.S.)
  - 26 percent higher average hourly manufacturing labor compensation
- Reason: Germany has a **more comprehensive and intensively managed STID policy**
  - Coordinated government R&D programs
  - Strongly integrated R&D and manufacturing
  - Highly skilled labor force across all technology occupations
  - Optimized industry structure (support for both large firms and SMEs)
  - Highest % of manufacturing value added from R&D-intensive industries

**Target #1:** Enable vigorous *development and commercialization* of transformative manufacturing technologies

- Increase efficiency of *technology platform development* through
  - coordinated *public and private research* in precompetitive advanced manufacturing technology
  - Implement *government-wide funding* and *portfolio management*
- Expand R&E tax credit to *lower industry's cost of R&D*

**IMPACT: Higher Rates of Innovation**

**Target #2:** Promote *domestic deployment* of advanced manufacturing technologies to increase productivity and economic growth across all manufacturing industries

- Maintain *competitive industry structures* including opportunities for small and medium firms (SMEs)
- Provide the *skilled workforce* needed for deployment of new technologies
- Facilitate *scale-up (capital formation)* to enable rapid market penetration
- Use *government procurement* to leverage new market development

**IMPACT: Market Share Growth**



## Impact Metrics for a Nanotechnology Innovation Cluster Model

### Short-Term

- Partnership structures & strategic alliances organized
- New research facilities and instrumentation in place
- New firm formation
- Initial research objectives met/increased stock of technical knowledge

### Medium-Term

- Supply-chain structure established
- New-skilled graduates produced
- Compression of R&D cycle
- New technology platforms & infratechnologies produced
- Commercialization
  - New products
  - New processes
  - Licensing

### Long-Term

- Broad industry and national economic benefits
  - Return on investment
  - GDP impacts

